LONDON HEALTH SCIENCES CENTRE
OPEN MEETING
OF THE
BOARD OF DIRECTORS
Held, Wednesday, October 28, 2015 @ 1600 hours
in the Victoria Hospital Board Room C3-401

Board Members Present:

Board Member Regrets:
A. Hopper, T. Gergely, Sharon Irwin-Foulon, K. Church

Guests:
G. Kernaghan, M. Kellow, H. Rundle

Resource:
T. Eskildsen

1.0 CALL TO ORDER/REVIEW OF AGENDA /CONSENT AGENDA
Mr. Elliott called the meeting to order and noted that the LHSC Board of Directors utilizes an Ethical framework in decision making and follows a Conflict of Interest Policy. Mr. Elliott encouraged those that may feel they have a conflict or perceive someone else’s conflict to bring it forward, either now or at the time of the item.

After seeking concerns or objections to the items within the consent agenda, the items listed in Appendix 1 and as noted below and starting on page 133 were APPROVED by GENERAL CONSENT:

1.1 Minutes of Regular Meeting 2014/09/24
1.2 Governance Committee Recommendations
  1.2.1 Recommendation Committee Work plan
  □ Quality and Performance Monitoring Committee
1.3 Committee Minutes
  1.3.1 Finance and Audit Committee 20151015
  1.3.2 Governance Committee 20151021
  1.3.3 Human Resources Committee 20151007
  1.3.4 Medical Advisory Committee Minutes 20151014
  1.3.5 Quality and Performance Monitoring 20150924
  1.3.6 Fiscal Advisory Committee Meeting 20150930

2.0 PRESENTATIONS/ORIENTATION

2.1 Lawson Health Research Institute Orientation
Dr. David Hill provided orientation on the operations of the Lawson Health Research Institute, granting processes, the organization governance model and some of the advocacy work that Lawson has been engaged in and the following points were highlighted:

- Lawson is one of the ten largest hospital-based research institutes in Canada and has grown significantly over the last six years and is the research institute of London Health Sciences Centre (LHSC) and St. Joseph’s Health Care, London (St. Joseph’s).
- Essentially the organization is a Joint Venture of LHSC and St. Joseph’s, representing two legal corporations with a single Board of Directors.
- Researchers are staff of LHSC, St. Joseph’s or Western and all hold faculty appointments at Western.
- All research embedded in hospital facilities.
- Lawson contains 200 Core Scientists, 350 Associate scientists, 600 research and support staff, 280 graduate students and post-doctoral fellows, 120 volunteers.
- Some of the benefits of Health Research include the discovery of innovative new treatments that lead to improved health outcomes and a higher quality of life for patients. Health Research also generates wealth, is a major part of Canada’s economy and a source of renewable high quality jobs.
- Health research investment creates a 3:1 return to the economy.
- Lawson, through their advocacy work, is calling for advancement of the recommendations outlined by the government’s Report of the Advisory Panel on Healthcare innovation, new money, new model, new agency. They also are calling for the establishment of a dedicated innovation fund with a new agency to oversee its operation. The primary mandate of the Canadian Institute of Health Research (CIHR) should be the stable funding of academic research.

3.0 NEW BUSINESS/INFORMATION/APPROVALS

3.1 Chair’s Remarks
Mr. Elliott provided an update on upcoming events:
- Country Classic Auction – November 7, 2015
- HealthAchieve is November 1-3, 2015
- Board Recognition Event, November 9, 2015
- Service Awards for LHSC Staff is November 26, 2015
- MAC Selection Committee has been established and will begin the process to recruit a Chair and or a Vice Chair to replace the current chair who is completing his term in June 2016.

Board Director Updates include:
- Mr. Sifton provided a brief overview of his observations as a guest at the Medical Advisory Committee meeting.
- Ms. Haines attended the last Board to Board reference group (LHIN) and that group presented its final draft on the service plan. The group’s input was also sought on how the LHIN and its board could engage with HSPs and governors to ensure that the IHSP implementation strategies and priorities are embedded in their strategic and operational plans over the next 3 years.
- Mr. Elliott indicated that several Chair/Chief Search Committees are underway and Board Directors were thanked for volunteering to sit on one of these committees.

3.2 CEO Report
Mr. Glendining submitted his report into record and indicated he would be pleased to answer questions. Mr. Glendining provided additional updates on the following:
- Extended congratulations to the Schulich School of Medicine and Dentistry on receiving full accreditation for the next 8 years. The Undergraduate Medical Education (UME) program at the Schulich School of Medicine & Dentistry underwent a peer-review accreditation process in April.
2015. This four-day review was preceded by more than two years of preparation during which all aspects of the Schulich Medicine curriculum.

- An application was made to Institute of Health Information (IHI). Twenty-six abstracts were submitted and accepted including five physician led projects.
- LHSC will be running a deficit on the second quarter results.
- Emergency Department will go live later in November. Some flow improvements are still required within the hospital to address capacity and to allow for the appropriate pull of patients out of the Emergency Department and into the inpatient system. Work continues on access and flow and reducing conservable days by service.
- Top 40 Research report is out and congratulations was extended to Dr. David Hill on Lawson’s placement in the top 10.
- Provincial Hospital Information System Working Group will have their initial conclusions by January 2016.
- The primary care report was released. A link was provided in the CEO report for reference. The strategy for primary care in the province was warmly received within the Ministry. It will influence primary healthcare, but there are still many questions to be answered.

- Dr. Kernaghan provided a brief update on ongoing work in reference to the Supreme Court of Canada ruling earlier this year on physician-assisted suicide. The court gave governments one year to consider the development of new laws and practices for physician-assisted dying. Provinces and Territories formed an expert advisory group to provide advice that will inform the development of policies, practices and safeguards required when physician-assisted dying is legalized in their jurisdiction. Dr. Kernaghan indicated her participation continues on a panel, where the group is engaged in conversation on this complex and sensitive issue. For many individuals, it is a very personal matter that involves deeply held values and beliefs. Dr. Kernaghan indicated that she would circulate a link to the Board for those interested in providing feedback to the online consultation on legislative options for physician-assisted dying.

### 3.2 Lawson Health Research Institute Report

Dr. Rundle provided a brief overview of the report in the Board Package and the advocacy work undertaken to meet with every candidate on the topic of Health Research.

### 3.3 St. Joseph’s Health Care London Update

Ms. Margaret Kellow provided a brief update on the following items:

- St. Joseph’s recent award of Accreditation with Exemplary Standing.
- Referenced recent media article on palliative care
- Shared upcoming OHA Webinar that the St. Joseph’s Board is participating in.

### 3.4 Medical Advisory Committee Recommendations

Dr. MacLeod provided a brief summary on credentialing processes for professional staff and how recommendations are developed, reviewed and approved. Mr. Elliott sought objection to laying the first three recommendations as one approval before the Board. No objection was noted.

3.5.1 New Appointments to Professional Staff Oct
3.5.2 Changes to Professional Staff Appointments Oct
3.5.3 Appointments to the Clinical Fellows Oct

The Board of Directors APPROVED by GENERAL CONSENT the following recommendation as submitted by the Medical Advisory Committee:

3.5.1 New Appointments to Professional Staff Oct
3.5.2 Changes to Professional Staff Appointments Oct
3.5.3 Appointments to the Clinical Fellows Oct
3.5.4 Reappointment Recommendation

The Board of Directors APPROVED by GENERAL CONSENT the reappointment of Dr. Enda F. Connolly, subject to the agreed conditions as endorsed by the LHSC MAC, effective November 1, 2015 to June 30, 2016.

3.6 Human Resources Committee

3.6.1 Human Resources Committee Indicator Report for Information

Mrs. Robinson provided an overview of the work of the Human Resources Committee to update the Human Resources metrics and invited the Board to comment or have questions.

The following comments were noted:

- It was identified that this was great work, condensed and the material presented will engage the committee in conversation and support the work of the Board.
- It was identified that it could be additionally helpful when the Board reviews the indicators what would be the two or three indicators that the committee is currently focused on.

3.7 Governance Committee

3.7.1 Lawson Research Institute Joint Venture Agreement

The LHSC Board of Directors APPROVED by GENERAL CONSENT the Second Amended and Restated Joint Venture Agreement between St. Joseph’s Health Care, London, London Health Sciences Centre, Lawson Research Institute and London Health Sciences Centre Research Inc. with the amendments as noted in the agreement.

3.8 Finance and Audit Committee

3.8.1 Retention and Selection of Professional Services Policy Assessment – External Audit

The Board of Directors APPROVED by GENERAL CONSENT the criteria to assess the retention and selection of external audit services with the following amendments:

1. Adding a scoring component to the evaluation criteria
2. Adding criteria to be evaluated by the Finance and Audit Committee

3.8.2 Western Counties Pavilions and Land Divestment

The Board of Directors APPROVED by GENERAL CONSENT for LHSC to proceed to seek a divestment partner for the four Cultural heritage buildings and adjacent land subject to meeting divestment conditions and land title transfer at a nominal amount no later than June 30, 2017.

If Management was unable to find a suitable tenant as a result of the RFI, Management will bring forward to the Board of Directors a recommendation to demolish the four Cultural heritage buildings and to include costs.

3.0 ADJOURNMENT

The Board of Directors ADJOURNED the Open meeting of the Board of Directors by GENERAL CONSENT.

Recorded by
Tammy L. Eskildsen

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Shaun Elliott, Chair (Acting)
Board of Directors