

**MEETING MINUTES  
OF THE  
BOARD OF DIRECTORS  
Held Wednesday April 27, 2022  
By Webex or by Teleconference**

**BOARD MEMBERS PRESENT BY WEBEX/TELECONFERENCE:**

Mr. T. Allen, Mr. J. Brock (2nd VC), Ms. L. Conley, Ms. K. Haines, Mr. J. Leitch, Mr. T. Marcus, Ms. P. Retty (Chair), Mr. K. Ross, Dr. R. Dinniwell (xo), Mr. B. Woods, Mr. M. Wilson, Ms. C. Young-Ritchie (xo), Dr. J. Schleifer Taylor, Jeff Wright, R. Choja, H. Wade

**HEALTHCARE PARTNERS:** B. Morrill (R), T. Brown, R. Butler, N. Tahir, J. Yoo

**RESOURCES:** T. Eskildsen, RA Conyngham

**REGRETS:** T. Mele

## **1.0 CALL TO ORDER**

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The open meeting of the Board of Directors was called to order. The Conflict of Interest policy was highlighted and members were reminded that should they feel they are in conflict or if they feel someone else is in conflict to either declare it now or at the time of the item. The Chair referenced the Ethical Values Decision-Making Framework on the back of the agenda to support the work of the Board.

### **1.1 Patient Experience**

Patient stories bring experiences to life and make them accessible to other people. It allows the organization to focus on the patient as a whole person rather than just a clinical condition or an outcome. Patient stories are used both in Children's Hospital Committee meetings and Board of Directors meetings to allow patients to share their experience using our services with the aim of understanding what the organization needs to do better.

The Board of Directors received a Children's Hospital experience and the learning from that to anchor themselves in the work before the Board.

## **2.0 REVIEW OF AGENDA**

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### **2.1 Approval of Agenda**

The full agenda for the April 27, 2022 Board meeting was APPROVED by GENERAL CONSENT as written.

## **3.0 PRIORITY AGENDA**

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### **3.1 Chair/Chief, Tracy Crumley**

Dr. Tracey Crumley, Chair/Chief Obstetrics and Gynaecology was present to provide an overview of the department's services and scope of practice for women's health.

## **4.0 RECOMMENDATIONS/REPORTS**

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### **4.1 Chair's Report**

Ms. Retty offered the following updates:

- Appreciation was extended on behalf of the Board for the Simulated Survey work and Donnalene Tuer-Hodes being present to support both the Board and the organization through this process.
- Mr. Ross expressed gratitude for the opportunity to be present and help recognize the former employees, physicians and volunteers of LHSC that have passed away in 2021.

- Carol Young-Ritchie was recognized for the work during the pandemic for her role as an Executive Sponsor, COVID-19 Operations Executive. Cathy Vandersluis will be taking on this role with Adam Dukelow.

#### **4.2 CEO Report**

Dr. Schleifer Taylor and the following points were highlighted:

- Pandemic activity still remains at a peak, particularly the Children's Hospital with COVID positive patients.
- Simulated Accreditation Survey and Board Participation appreciation was extended. Further appreciation was extended to Dr. Adam Dukelow and two of his key leaders, Sarah Muto and Kyle Hockley for their diligence and unwavering support for this work. LHSC's surveyor Donnalene met with the organization in an open forum to provide feedback on the outcomes and a formal report will be received within two weeks. The formal feedback will be shared and action plans will be developed in due course.
- Administrative Professional Day and the opportunity to offer official greetings and thanks for the work that they do at an official function earlier in the day. Further to this, two leaders within our Executive Deanna Shaxon and Tammy Eskildsen spend an inordinate amount of time in support of the team were acknowledged.
- National volunteer's week and gratitude was extended to this group and the Board for their volunteer work.

#### **4.3 Quality and Culture Committee**

Mr. Woods highlighted that the discussions at the Quality and Culture Committee and presented the reports received from the meeting. There were no recommendations that came forward. Highlights were shared on the patient safety structure, access and flow, a better understanding of occupancy, ed pull/push and readmissions were reviewed. There were some legislative annual reports provided for the committee's learning and oversight.

#### **4.4 Children Hospital Committee**

Ms. Connelly provided an overview of the Children's Hospital Committee meeting items and highlighted the presentation received on the Children's Health Research Institute and a report was received on the financial components that Children's Hospital represents as part of the global budget.

#### **4.5 Resource and Audit Committee**

Mr. Marcus provided an overview of the items for report, noting that the newly renamed Resource and Audit Committee received the Human Resources Road Map of the organization as part of their expanded mandate and the work ongoing in the organization in that area. Further work was also completed on the evaluation of the debt policies in the province and was encouraged to keep moving forward on the development of one.

##### **4.5.1 Insurance Contract Recommendation**

**The Board of Directors APPROVED by GENERAL CONSENT, the signing of the Subscriber Agreement and entering into contract for a four-year term for the corporate insurance program for \$9,757,996 for 2022/23 with a four-year cost of \$43M.**

##### **4.5.2 London Hospital Linen Services**

**The Board of Directors APPROVED by GENERAL CONSENT that Management sign a one-year contract extension for laundry and linen services with London Hospital Linen Services at an estimated value of \$7.361M.**

##### **4.5.3 Over \$5M- LHSC Power Plant Gas Turbine Engine Maintenance Service Recommendation**

It was presented that this item was an attestable competitive bidding exemption and represents a six plus two one-year extensions contract up to a maximum \$5.7M with up to 2% increases annually.

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**The Board of Directors APPROVED by GENERAL CONSENT that Management sign a six-year (plus one option year) contract with a projected value at \$5,700,000 over the term for the inspection, maintenance of two gas turbine engines with Standard Aero chosen through Attestable Competitive Bidding Exemption by Healthcare Materials Management Services funded from general operations.**

#### 4.5.4 Transcription Strategy

Mr. Marcus highlighted the discussion on the Transcription Strategy that occurred at the meeting with eventual evolution to voice technology coming forward in the future.

**The Board of Directors APPROVED by GENERAL CONSENT that management pursue contract negotiations with DeliverHealth.**

#### **4.6 Medical Advisory Committee**

Dr. Rob Dinniwell provided an overview of the previous meeting highlights:

- A brief summary of LHSC Accreditation simulated survey from the Medical Advisory Committee perspective.
- An overview of the credentialing of a doctor of osteopathic medicine, a first for London, was discussed.

#### 4.6.1 New Appointments to the Professional Staff

**The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff new appointments to the London Health Sciences Centre for April 2022.**

#### 4.6.2 Changes to Professional Staff Appointments

**The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff appointment changes to the London Health Sciences Centre for April 2022.**

#### 4.6.3 Clinical Fellow Appointments

**The Board of Directors APPROVED by GENERAL CONSENT the New Clinical Fellow appointments to the London Health Sciences Centre for April 2022.**

#### **4.7 Governance and Transition Committee**

Mr. Wilson submitted the Committee Chair's report into record and provided a general overview of the committee's discussions.

#### 4.7.1 Communication Plan

Mr. McIvor presented a summarized communication plan for the corporation for the Board of Directors information and feedback.

### **5.0 HEALTH CARE PARTNER REPORTS**

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#### **5.1 London Health sciences Foundation**

Ms. Brown provided the financial results for the fiscal period, highlighting a successful year in fundraising, investment revenue and pledges. An update on spring fundraising functions was shared. Ms. Brown also shared a donor story of the Verspeeten family and their aspirations to give back.

#### **5.2 Children's Health Foundation**

The Children's Health Foundation provided the financial results for the fiscal period, highlighting that they had a record-breaking year. Further to this, the Foundation is off to a strong start for the 2022/23 year. Activities, campaign work and the year's successes were shared with the Board. Upcoming events and future projects were presented.

#### **5.3 Professional Staff Organization**

There was no update from the Professional Staff organization

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#### **5.4 Schulich School of Medicine and Dentistry**

There was no update from the Schulich School of Medicine and Dentistry

#### **5.5 St. Joseph's Health Care London**

Mr. Tahir noted that the Board of Directors has recently completed their nomination process to replenish the vacancies. Continue to look forward to the potential shift to in person meetings and a retreat is planned for the end of May focused on the social justice in healthcare.

Dr. Butler provided an update for St. Joseph's Health Care, London and the continued response to the pandemic, noting that St. Joseph's also continues to have health human resources that are stretched with two outbreaks ongoing currently. Further information was shared on the Ministry requirement for a booster dose for those working in long term care.

#### **5.6 Lawson Health Research Institute.**

London Health Research Day is May 31<sup>st</sup> and throughout the full-day event, participants can engage in a variety of presentation and informative workshops while hearing from the keynote speaker at the Lucille and Norton Wolf Lecture Series. The event will be conducted virtually.

Dr. Hill did highlight that it was disappointing that there is not a lot of new money in the system at the federal level but Lawson was able to move up in the rankings despite this. Scientists at London's Lawson Health Research Institute have developed a way for doctors to accurately diagnose repetitive blast injuries to the brain for the first time, using a breath test. This test is set to undergo clinical trials in the future.

### **6.0 CONSENT AGENDA**

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**The Board of Directors APPROVED by GENERAL CONSENT the Consent Agenda for the April 27, 2022 Board of Directors meeting, consisting of the recommendations found in Section 6 be approved:**

#### **6.1 Board of Directors Minutes – February 22, 2021**

#### **6.2 Finance and Audit** □

- Midwifery Budget Service Approvals F2021-2023 Transfer Payment Agreement

### **7.0 WRITTEN UPDATES**

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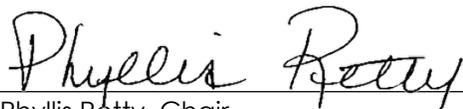
There were no written updates.

### **8.0 ADJOURNMENT**

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**The meeting ADJOURNED by GENERAL CONSENT.**

Recorded by  
Tammy L. Eskildsen



Phyllis Rétty, Chair,  
Board of Directors