

**OPEN Board of Directors Meeting
Minutes of Meeting**

Wednesday, June 29, 2022

1400-1630 hours

Held by Video Conference or Teleconference

PRESENT: Ms. R. Choja, Ms. L. Conley, Dr. R. Dinniwell (xo), Ms. K. Haines, Mr. J. Leitch, Mr. T. Marcus, Ms. P. Retty (Chair), Mr. K. Ross, Mr. B. Woods, Mr. M. Wilson (1st VC), Mr. J. Wright, Dr. J. Schleifer Taylor (CEO), Ms. H. Wade, Ms. Julia Marchesan (xo I-CNE)

REGRETS: Mr. T. Allen

HEALTHCARE PARTNERS: B. Morrill, T. Brown, R. Butler, N. Tahir, J. Yoo

RESOURCES: T. Eskildsen, RA Conyngham

GUESTS: Dr. C. Dickey

1.0 CALL TO ORDER

The meeting was CALLED to ORDER.

The Chair of the Board brought the Committee's attention to the Conflict of Interest Policy. Board members were reminded to declare any conflicts either now or at the time of the meeting.

Acknowledgement of the passing of past Board Director -Larry McBride occurred and condolences to the family were offered on behalf of the Board.

1.1 Patient Experience

Patient stories bring experiences to life and make them accessible to other people. It allows the organization to focus on the patient as a whole person rather than just a clinical condition or an outcome. Patient stories are used both in Quality and Culture meetings and Board of Directors meetings to allow patients to share their experience using our services with the aim of understanding what the organization needs to do better.

2.0 REVIEW OF AGENDA

2.1 Approval of Agenda

The Board of Directors APPROVED by GENERAL CONSENT the Full Agenda for the June 29, 2022 Board meeting be approved as written.

3.0 PRIORITY AGENDA

3.1 Chair/Chief Psychiatry

Dr. Chandlee Dickey was present to provide an overview of the Department of Psychiatry, the team and professional development work. Dr. Dickey also provided a brief overview of the psychiatric comorbidity in methamphetamine dependence and that Londoners are demonstrating evidence that are using crystal met at a rate of almost three times higher than the provincial average.

The professional staff human resource challenges were discussed and Dr. Dickey reported that considerable time is spent on recruitment.

4.0 RECOMMENDATIONS AND REPORTS

4.1 Chair's Report

Ms. Retty acknowledged that LHSC past CEO Tony Dagnone received an honorary degree from Western earlier this year. Congratulations was extended on behalf of the Board.

4.1.1 Q4 Board Priority Progress Report

Ms. Retty submitted the Q4 report into record and summarized the work to streamline committees earlier this year. There were no further comments or questions noted.

4.2 CEO Report

Dr. Schleifer Taylor submitted her report into record and highlighted that volunteer services are back in the hospitals and that they received a warm welcome back. Further update was provided on engagement work ongoing with Master Planning engagement meetings.

A pandemic recovery update was provided and an overview of the Public Health guidance document was discussed including LHSC's go forward transition plans and risk assessment. It was noted that LHSC current has 34 active cases in the beds.

LHSC Organization restructuring work continues and the Board of Directors will begin to see the announcements soon that will be sent to the public.

Dr. Schleifer Taylor expressed appreciation to the Board for their service this last year.

4.3 Quality and Culture Committee

Mr. Woods provided an overview of the meeting contents and highlighted the Annual Report of the Professional Practice Leaders which focused on Nursing and Culture. A regularly scheduled update on any QCIPA reviews was discussed as well as semiannual report by the Chair, Medical Advisory Committee. Mr. Woods provided an overview of the challenges discussed and the generative discussions that occurred on opportunities and initiatives to improve.

4.3.1 Southwest Ontario Regional Base Hospital Program (SWORBHP) – Regional Program Advisory Committee Terms of Reference.

The Board of Directors for APPROVED by GENERAL CONSENT the amendments to the Terms of Reference for the Regional Program Advisory Committee.

4.4 Children's Hospital Committee

Mr. Ross provided comments to supplement his committee chair report. Further comments were noted on the process for paediatric death reviews that are conducted by the province, noting that they are periodically released and once the report is released, Children's hospital leadership and physician leaders assess the findings for opportunities to improve in our own centre.

4.5 Resource and Audit Committee

4.5.1 Internal Audit Charter Recommendation

The Board of Directors APPROVED by GENERAL CONSENT the Internal Audit Charter for 2022/23.

4.5.2 Non-Emergency Patient Transfer Recommendation

The Board of Directors APPROVED by GENERAL CONSENT, that Management sign five plus two option year two contracts for \$13,054,379.60 for Non-Emergency Patient Transportation funded from LHSC operations.

4.5.3 2022/23 Capital Budget Recommendation

Mr. Marcus submitted his report into record and highlighted the discussions on capital budgets.

The Board of Directors APPROVED by GENERAL CONSENT, the Fiscal Year 2023 Capital Plan in the amount of \$108.4M inclusive of items approved in prior years and not yet complete, as well as in-year identified priorities that have not yet been advanced to a procurement and/or contract stage; with funding for the Fiscal Year 2023 Capital Plan coming from the following sources: \$28.9M from budgeted non-cash depreciation, \$19.1M from internally restricted net assets, \$30M from new debt, \$11M from working capital (\$5.7M of which is previously committed), \$5.4M from Health Infrastructure Renewal Funding (HIRF) and \$14M from previously identified external donations.

4.6 Medical Advisory Committee

Dr. Dinniwell provided an overview of the June Medical Advisory Committee Meeting and highlighted the work to sunset the use of handwritten prescriptions and talent management.

4.6.1 New Appointments to Professional Staff

The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff new appointments to the London Health Sciences Centre.

4.6.2 Clinical Fellow Appointments

The Board of Directors APPROVED by GENERAL CONSENT the New Clinical Fellow appointments to the London Health Sciences Centre for June.

4.6.3 Changes to Professional Staff Appointments

The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff appointment changes to the London Health Sciences Centre be forwarded to the Board of Directors for approval.

4.6.4 2022-23 PS Reappointment Recommendation

The Board of Directors APPROVED by GENERAL CONSENT the annual professional staff applications for re-appointment at London Health Sciences Centre.

4.6.5 PS Departure Report

The departure report of the Professional Staff was submitted into record as noted by the Chair of the Board.

4.6.6 Chief of Medical Imaging

The Board of Directors APPROVED by GENERAL CONSENT, upon receipt of a signed letter of offer, the appointment of Dr. Narinder Paul as the LHSC and St. Joseph's Chief of Medical Imaging for a second five-year term effective July 1, 2022 to June 30, 2027.

4.6.7 Chief of Otolaryngology

The Board of Directors APPROVED BY GENERAL CONSENT upon receipt of a signed letter of offer, the continued appointment of Dr. Kevin Fung as the LHSC and St. Joseph's Chief Of Otolaryngology & Head And Neck Surgery Effective July 1, 2022 To December 31, 2022 Or until such a time as a new Chief Is appointed, whichever comes first.

4.6.8 Chief of Paediatrics

he LHSC Medical Advisory Committee APPROVED by GENERAL CONSENT upon receipt of a signed letter of offer, the continued appointments Of Dr. Craig Campbell And Dr. Ram Singh As The LHSC And St. Joseph's Co-Chiefs Of Paediatrics Effective July 1, 2022 To December 31, 2022 or until such a time as a new Chief is appointed, whichever comes first.

4.6.9 PS Do Not Reappoint

The Board of Directors APPROVED BY GENERAL CONSENT Based on the information provided to the MAC, to not reappoint Dr. Lee Prentice of The Department Of Dentistry Effective July 1, 2022.

4.7 Governance and Transition Committee

Mr. Wilson submitted the Governance and Transition Chair's report into record. The last meeting of the committee focused on selection and nomination matters.

4.7.1 Expedited Credentialing Recommendation to Rescind

The Board of Directors APPROVED BY GENERAL CONSENT THAT the expedited credentialing process that is currently in effect be rescinded.

5.0 HEALTH CARE PARTNER UPDATES

5.1 Children's Health Foundation.

Mr. Scott Fortnum provided a brief report on Mr. Morrill's behalf, noting that the Foundation continues with their regular activities and we are seeing an uptick on those items as the province continues to recover from the pandemic.

The Board of Directors offered congratulations to Mr. Fortnum and the Board of Directors on a successful year.

5.2 Professional Staff Organization

There were no updates noted.

5.3 Western University

There were no updates noted.

5.4 St. Joseph's Health Care, London

Mr. Tahir highlighted that St. Joseph's Health Care, London has completed their strategic plan refresh and established our goals and metrics. A few new Board Directors have been welcomed. At the most recent Board retreat, the Board focused on social justice and healthcare and what is happening in the community.

Condolences on the passing of Larry McBride were offered from St. Joseph's.

5.5 Lawson Health Research Institute

Dr. Wright highlighted that Lawson is at a pivotal change point and Dr. Wright is concluding his term at the end of this meeting. The really important work will continue in concert with Mr. Brad Campbell and in concert with Dr. David Hill to lead and assist the Board in navigating the way forward.

Ms. Retty expressed appreciation to Dr. Wright for his service to LHSC and noted that the Board would see Dr. Wright again at the next recognition dinner.

5.6 London Health Sciences Foundation

There were no updates noted.

6.0 CONSENT AGENDA

The Board of Directors **APPROVED** by **GENERAL CONSENT** the Consent Agenda for June 29, 2022, consisting of the recommendations found in section 5 beginning on page 296:

6.1 Board of Directors Minutes May 31, 2022

7.0 WRITTEN UPDATES

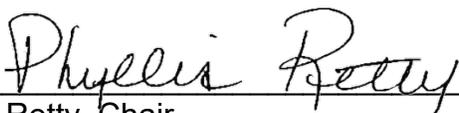
There were no written updates in the June 2022 package.

8.0 ADJOURNMENT

The meeting was **ADJOURNED** by **GENERAL CONSENT**.

Recorded by:

T. Eskildsen



P. Retty, Chair
Board of Directors