

PRESENT: A. Barron, M. Bhimani, L. Conley, A. Dean, L. Harrison, J. Leitch, H. Lokko, T. Mallette, T. Marcus, P. Retty, S. Smith, H. Wade, M. Wallace, J. Warkentin, M. Wilson (Chair), T. Brown, F. Rohoman

REGRETS: H. Lokko, K. Serniwnka

GUESTS: J. Breman

1.0 WELCOME AND CALL TO ORDER

1.1 Declaration of Conflict of Interest

Mr. Wilson welcomed the group and called the meeting to order. The Board members were reminded of the Ethical Decision-Making Framework on the back of the agenda that is used to inform the Board's decision-making process, as well as the LHSC Conflict of Interest Policy. Members were asked to declare any known conflicts of interest. None were declared. Members were reminded of the importance of disclosing a conflict or potential conflict immediately prior to any discussion or vote on any items.

1.2 Chair Report & Remarks

Mr. Wilson acknowledged LHSF for the recent \$20M announcement. The board gave to Archie and Irene for their selflessness to LHSC. It was noted that the London Regional Cancer Centre will be named Verspeeten Cancer Centre.

Mr. Wilson noted that with Jackie Schleifer Taylor's medical leave Dr. Kevin Chan has stepped in and leadership continues to provide strength and leadership.

2.0 APPROVAL OF MEETING AGENDA

2.1 Approval of Meeting Agenda

The Agenda for the 29 November 2023 Board of Directors meeting was APPROVED by GENERAL CONSENT as written.

2.2 Approval of Consent Agenda

The Board of Directors APPROVED by GENERAL CONSENT the Consent Agenda found in section 7 of the package for the 29 November 2023 Board Meeting.

3.0 EDUCATION

3.1 Q2 Performance

Education was provided by Ms. Sandra Smith where she gave a comprehensive overview of LHSC's strategic approach for revenue growth, operational efficiency, and ministry/OH priority alignment.

A question was raised regarding transitional care partnerships. It was noted that the Ontario Government released Directive 3 and redevelopment is underway, but we will not see Long Term Care Home capacity increase significantly likely sooner than 12-18 months. Strategically LHSC has

added a number of transitional care unit beds with retirement home partnerships that are within London Middlesex and are focused within a 10km radius.

3.2 Children’s Hospital Patient Experience Story

Patient stories bring experiences to life and make them accessible to other people. It allows the organization to focus on the patient as a whole person rather than just a clinical condition or an outcome. Patient stories are used in Quality and Culture Committee meetings, Children’s Hospital Committee meetings and the Board of Directors meetings to allow patients to share their experience using our services with the aim of understanding what the organization needs to do better.

4.0 REQUIRED DECISIONS

4.1 Medical Advisory Committee

Professional Staff Reappointment, New Appointments to the Professional Staff, Changes to Professional Staff Appointments, and Clinical Fellow Appointment Reports are within the package. The City-Wide Joint Medical Advisory Committee has reviewed the recommendations and there are no concerns moving forward. It was noted that the City -Wide Committee does an intensive review of each file, and will be flagged if needed, the Medical Advisory Committee will do the final review.

4.1.1 Professional Staff Reappointment

The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff Reappointment to London Health Sciences Centre for November 2023.

4.1.2 New Appointments to the Professional Staff

The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff New Appointments to London Health Sciences Centre for November 2023.

4.1.3 Changes to Professional Staff Appointments

The Board of Directors APPROVED by GENERAL CONSENT the Professional Staff appointment changes to London Health Sciences Centre for November 2023.

4.1.4 Clinical Fellow Appointments

The Board of Directors APPROVED by GENERAL CONSENT the Clinical Fellow appointments to London Health Sciences Centre for November 2023.

5.0 REPORTS

5.1 CEO Report

The Monthly internal landscape and external landscape reports were pre-circulated within the package.

5.2 Children’s Hospital Committee

Ms. Conley provided the members with a brief update on the October 11th Children’s Hospital Committee meeting highlighting the education session and the quarterly reports which were received by the committee.

5.3 Executive Committee

Mr. Wilson provided a brief update on the discussions that took place at the Executive Committee meeting highlighting a Physician Department Executive interim appointment as well as a review of the Terms of Reference and membership composition.

5.4 Governance and Transition Committee

Mr. Marcus provided a brief update on the November 8th Governance and Transition Committee highlighting the education session, governance review, and retreat.

5.5 LHSC Research Committee

Ms. Harrison provided a brief update on the October 11th Research Committee highlighting the education session, reports received by the committee and operational discussion.

5.6 Quality and Culture Committee

Mr. Smith provided a brief update on the October 11th Quality and Culture Committee highlighting the education session, reports received by the committee and an update on the call bells.

5.7 Strategic Redevelopment Committee

Mr. Smith provided a brief update on the October 11th Strategic Redevelopment Committee highlighting the education session on the Ontario Health Team, strategic plan and master plan. A member brought forward a question regarding the HUBS to help with the homeless within the emergency department. Right now, LHSC is supporting the city by helping in the hiring process for different organizations.

5.8 Professional Staff Organization

Dr. Bhimani provided a brief update on the Professional Staff Organization highlighting the Professional staff by-laws, the focus on physician wellness, sponsoring physicians to attend conferences, and applications for awards.

6.0 HEALTHCARE PARTNER UPDATES

6.1 Children’s Health Foundation

Ms. Rohoman brought greetings from the Children’s Health Foundation and provided a brief report on the events that are happening in the community and the development of the strategic plan. It was noted that The Children’s Health Foundation Board of Directors approved a request from the Children’s Hospital of \$3M for an expansion of the Paediatric Emergency Department. A question was raised regarding the timing of this expansion and how much extra capacity it would bring. It was noted that there would be an increase of 10 stretchers, and work would begin in the new year.

6.2 London Health Sciences Foundation

Ms. Brown provided a financial update and noted some gift announcements and community events. A story of Archie and Irene Verspeetern was shared. It was noted that this donation is the largest contribution ever to a hospital within South West Ontario that will provide support for cancer research and care.

7.0 CONSENT AGENDA

7.1 Minutes of Previous Meeting – 27 September 2023

7.2 External Audit Planning & Engagement Letter

7.3 External Audit Remuneration

8.0 WRITTEN UPDATES

The following documents were entered into the record:

8.1 Children’s Hospital Committee Internal Landscape

8.2 LHSC Research Committee Internal Landscape

8.3 Quality & Quality Committee Internal Landscape

8.4 Resource & Audit Committee External Landscape

8.5 Strategic Redevelopment Committee External Landscape

9.0 ADJOURNMENT

The meeting was ADJOURNED by GENERAL CONSENT.

Recorded by:
L. Shanahan