

BOARD OF DIRECTORS OPEN MEETING

Wednesday, November 28, 2018 15:00-1800 hours ROOM C3-401 Victoria Hospital

1.0 CALL TO ORDER (5 MIN)

Any conflict of interest must be declared at the time the meeting is called to order or at such time as one arises in the meeting. Please see Consent Agenda Guidelines on page 2.

1.1 Patient Experience

2.0 REVIEW OF AGENDA (2 MINUTES)

2.1 Approval of Agenda

It is recommended that the Full Agenda for the November 28, 2018 Board meeting be approved as written. (A separate approval will occur for the Consent Agenda)

3.0 PRIORITY ITEMS (70 Minutes)				
ITEM	PRESENTER	OBJECTIVE	TIME	
3.1 IT and Digital Strategy	G. Kearns	To provide an overview of the LHSC IT and Digital strategy as part of the organization strategy and how the strategy is and will be influenced by leveraging digital resources.	30 min	
3.2 Medical Leadership Review	P. Woods	To submit into record and provide an overview of the results of the Medical Leadership Review and provide advance notice of the work the Board will be asked to undertake.	10 min	
3.3 Talent Management Overview	S. Jaekel	To provide an overview of the Talent Management Framework and the committee's processes to provide due diligence as per the assignment of the Board.	10 min	
3.4 Q2 Balanced Scorecard	Leaders/ Board	To review the effectiveness of organization-wide of the key performance indicators and	20 min	
4.0 RECOMMENDATION	NS/REPORTS (40 min)		
ITEM	PRESENTER	OBJECTIVE	TIME	
4.1 Chair's Remarks	R. Robinson	To preside over the meeting whereby Directors discuss, provide input and agree to support decisions in the best interest of the organization.	5 min	
4.2 CEO Report ■ Q2 CEO Goals	P. Woods	To provide an environmental scan considering all factors that might affect the organization and its ability to achieve the goals and objectives.	10 min	
4.3 Quality and Performance Monitoring Committee	M. Wilson	Provide an overview of the highlights of the committee meeting.	5 min	
4.4 Medical Advisory Committee	A. Lum	To provide a brief overview of work of the MAC and make recommendations on MAC behalf for the following items: New Appointments to Professional Staff Changes to Professional Staff Appointments Clinical Fellow Appointments Chief, CNS	5 min	
4.5 Finance andAudit CommitteeMedical Imaging Fleet	B. Bird	To present the recommendation for the Medical Imaging Fleet, work upcoming and provide any notable highlights from the Q2 financial statements.	5 min	
4.6 Governance Committee	A. Walby	Report to the Board on the outcomes of the last meeting highlighting the upcoming bylaw review and continuation on crisis management planning.	5 min	
4.7 People and Culture Committee	S. Jaekel	Report to the Board on the outcomes of the last meeting.	5 min	
5.0 HEALTHCARE PARTNE	RS/BOARD R	EPORTS (25 min)		
5.1. St. Joseph's Healthcare, London	H. Rundle/ G. Kernaghan	Report/Update	5 min	

5.2 Lawson Health Research Institute	B. Wilkinson	Report/Update	5 min
5.3 London Health Sciences	K. Tranquilli	Report/Update	5 min
5.4 Children's Health Foundation	T. Delaire	Report/Update	5 min
5.5 Ethics Committee Update	S. Caplan/ K.	Report/Update	5 min
	Ross		

6.0 CONSENT AGENDA (5min)

It is recommended that the Consent Agenda for the October 31, 2018 Board meeting, consisting of the recommendations and reports found in Section 6 beginning on page xx be approved

- 6.1 Board of Directors Minutes October 31, 2018
- **6.2 Governance Committee**
 - 6.2.1 <u>Terms of Reference Recommendation, People & Culture, Quality and Performance Monitoring, Executive</u>
 - 6.2.2 Work plan Recommendations People & Culture, Quality and Performance Monitoring
 - 6.2.3 Board Policy Amendments, Board Meeting, Confidentiality Waiver, Retention and Selection of Consultants
- 6.3 Finance and Audit Committee
 - 6.3.1 Q2 Financial Results
- 6.4 President and CEO Report
- 6.5 Lawson Health Research Report and Lawson Fiscal 2019 Q1 Financial Results
- 6.6 Committee Minutes of Meeting
 - 6.6.1 <u>Finance and Audit Committee 201</u>81115
 - 6.6.2 Fiscal Advisory Committee 20180605, 20181003
 - 6.6.3 Medical Advisory Committee 20181010
 - 6.6.4 Quality and Performance Monitoring Committee 20181018
 - 6.6.5 Governance Committee 20181015
 - 6.6.6 People and Culture Committee 20181026

6.7 Strategic Initiatives Briefing notes

7.0 OTHER BUSINESS/FURTHER DISCUSSION FROM CONSENT AGENDA (20 min)

8.0 ADJOURNMENT

CONSENT AGENDA GUIDELINES

The board's parliamentary authority—American Institute of Parliamentarians Standard Code of Parliamentary Procedure—explains the Consent Agenda. Organizations having a large number of routine matters to approve often save time by use of consent agenda. This is a portion of the printed agenda listing matters that are expected to be non-controversial and on which there are likely to be no questions.

Before taking the vote, the presiding officer (chair) allows time for the members to read the list to determine if it includes any matters on which they may have a question, or which they would like to discuss or to oppose. Any member has a right to remove any item from the consent agenda, in which case it is transferred to the regular agenda so that it may be considered and voted on separately. A member may ask a question to clarify a consent agenda item without removing it from the consent agenda, but if this proves to be more than a clarification, the presiding officer can insist that it be removed and placed on the regular agenda. The remaining items are then unanimously approved en bloc without discussion, saving the time that would be required for individual votes.

	Requirement	Questions
V	<u>V</u> oice your concerns	□ Is it an ethical issue? □ What is the ethical question? (be open to having the question evolve as you work through the problem) □ Whose responsibility is it to answer the question? (do you have the authority to answer it?) □ If there are concerns about raising the issue, consider an ethics consult
A	Access Resources	Have you spoken with a colleague or leader? Have you reviewed the Ethics Intranet Page? Are you using either the ChELO checklist or the Ethical Process Checklist? Have you considered an ethics consult?
L	<u>L</u> earn	How did you come to know about the issue? What are the relevant policies, laws, professional statements? What information do you need to make a judgement about the situation? Has this issue been dealt with previously?
U	<u>U</u> nderstand	□ Who are the stakeholders? □ How/Where should stakeholders be involved in decision-making? □ Which values are relevant? □ What are the differing viewpoints/perspectives on the issue?
E	<u>E</u> valuate	□ What are the options? □ How would each option reflect our commitment to <u>organizational</u> or other important values? □ Build the best argument for each □ Make a reasoned decision
S	<u>S</u> ustain	Consider how to address personal needs of those impacted by the decision Set short and long term targets to review your decision Is there new information that would change the way approach the situation if it were to happen again? What is being done to build organizational memory? (e.g. published case report, new policy, education,)